# Bylaws of <br> <br> GERMAN AMERICAN SOCIETIES OF SAN DIEGO, <br> <br> GERMAN AMERICAN SOCIETIES OF SAN DIEGO, INC. 

 INC.}

A California Nonprofit Public Benefit Corporation

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## ARTICLE 1 NAME

## Section $1.1 \quad$ Corporate Name

The name of this corporation is GERMAN AMERICAN SOCIETIES OF SAN DIEGO, INC. (the "Corporation").

## ARTICLE 2 OFFICES

## Section 2.1 Principal Office

The principal office for the transaction of the business of the Corporation may be established at any place or places within or without the State of California by resolution of the Board.

## Section $2.2 \quad$ Other Offices

The Board may at any time establish branch or subordinate offices at any place or places where the Corporation is qualified to transact business.

## ARTICLE 3 PURPOSES

## Section $3.1 \quad$ General Purpose

The Corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Corporation Law of California ("California Nonprofit Corporation Law") for charitable purposes.

## Section $3.2 \quad$ Specific Purpose

The specific purpose of the Corporation shall include without limitation, to preserve the German heritage through educational, cultural, social and service activities furthering the understandingof German-American contributions to the American experience. The Corporation shall realize this purpose while fostering good fellowship, mutual respect and good will among all persons interested in enjoying the best in German-American cultures.

## ARTICLE 4 LIMITATIONS

## Section 4.1 Political Activities

The Corporation has been formed under California Nonprofit Corporation Law for the charitable purposes described in Article 3, and it shall be nonprofit and nonpartisan. No substantial part of the activities of the Corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in or intervene in any political campaign (including the publishing or distribution of statements) on behalf of, or in opposition to, any candidate for public office.

## Section $4.2 \quad$ Prohibited Activities

The Corporation shall not, except in any insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes described in Article 3. The Corporation may not carry on any activity for the profit of its Officers, Directors or other persons or distribute any gains, profits or dividends to its Officers, Directors or other persons as such. Furthermore, nothing in Article 3 shall be construed as allowing the Corporation to engage in any activity not permitted to be carried on (i) by a corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") or (ii) by a corporation, contributions to which are deductible under section 170(c)(2) of the Code.

## ARTICLE 5 DEDICATION OF ASSETS

## Section 5.1 Property Dedicated to Nonprofit Purposes

The property of the Corporation is irrevocably dedicated to charitable and educational purposes. No part of the net income or assets of the Corporation shall ever inure to the benefit of any of its Directors or Officers, or to the benefit of any private person, except that the Corporation is authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article 3 hereof.

## Section 5.2 Distribution of Assets Upon Dissolution

Upon the dissolution or winding up of the Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of the Corporation shall be distributed to a nonprofit fund, foundation, or corporation which is organized and operated exclusively for charitable and educational purposes and which has established its tax exempt status under Section 501(c)(3) of the Code.

## ARTICLE 6 MEMBERSHIPS

## Section 6.1 Members

The Corporation shall have one (1) class of members within the meaning of section 5056 of the California Nonprofit Corporation Law. Any person who at least eighteen (18) years of age and who is dedicated to the purposes, goals and objectives of the corporation shall be eligible for membership on approval of the membership application by the board and upon timely payment of such dues and fees as the board may fix from time to time. A member may be deemed a Student Member if enrolled full time in an accredited school, college, or university and under the age of twenty-six (26) years of age to receive reduced dues as determined by the Board of Directors from time to time.

## Section $6.2 \quad$ Rights of Membership

All voting members shall have the right to vote, as set forth in these bylaws, on the election of directors, on the disposition of all or substantially all of the corporation's assets, on any merger and its principal terms and any amendment of those terms, and on any election to dissolve the corporation. In addition, those members shall have all rights afforded to members under the California Nonprofit Public Benefit Corporation Law.

Section $6.3 \quad$ Dues, Fees and Assessments
Each member must pay, within the time and on the conditions set by the board, the dues, fees, and assessments in amounts to be fixed from time to time by the board. The dues, fees, and assessments shall be equal for all members of each class, but the board may, in its discretion, set different dues, fees, and assessments for each class. Student Member dues shall be at a reducedrate as determined by the Board of Directors.

Section 6.4 Members in Good Standing
Members who have paid the required dues, fees, and assessments in accordance with these bylaws and who are not suspended shall be members in good standing.

Section $6.5 \quad$ Memberships as Not Transferable
No membership or right arising from membership shall be transferable. Subject to the provisions of these Bylaws, all membership rights cease on the member's death or dissolution.

Section $6.6 \quad$ Termination of Membership
A membership shall terminate on the occurrence of any of the following events:
(a) Resignation of the member;
(b) Expiration of the period of membership, unless the membership is renewed on the renewal terms fixed by the board;
(c) The member's failure to pay dues, fees, or assessments as set by the board within a reasonable time, as determined by the board by resolution, after they are due and payable;
(d) Any event that renders the member ineligible for membership, or failure to satisfy membership qualifications; or
(e) Termination of membership under based on the good faith determination by the board, or a committee or person authorized by the board to make such a determination, that the member has failed in a material and serious degree to observe the rules of conduct of the corporation, or has engaged in conduct materially and seriously prejudicial to the corporation's purposes and interests.
(f) Notwithstanding the above, if membership termination is a result of failure to pay membership dues or failure to renew membership, the member may reinstate its membership for purposes of voting rights, so long as, dues are paid by the General Membership Meeting.

## Section $6.7 \quad$ Other Non-Voting Members

The Board may adopt policies and procedures for the admission of associate, honorary, advisory or other designated members who shall have no voting rights in the Corporation. Such non-voting members are not "members" of the Corporation as defined in section 5056 of the California Nonprofit Corporation Law.

## ARTICLE 7 MEETINGS OF THE MEMBERSHIP

## Section $7.1 \quad$ Annual Meetings

An annual meeting of the members shall be held in the month of May each year. At the meeting, directors shall be elected and other proper business may be transacted.

## Section $7.2 \quad$ Special Meetings

The board, the president, any four (4) directors, any three (3) members of the Membership Committee, or twenty-five (25) voting members may call a special meeting of the members of any lawful purpose at any time.

Section $7.3 \quad$ Authority for Electronic Meetings
If authorized by the board in its sole discretion, and subject to the requirements of consent in Corporations Code $\S 20(\mathrm{~b})$ and guidelines and procedures the board may adopt, members not physically present in person at a meeting of members may, by electronic transmission by and to the corporation or by electronic video screen communication, participate in a meeting of members, be deemed present in person, and vote at a meeting of members whether that meeting is to be held at a designated place or in whole or in part by means of electronic transmission by and to the corporation or by electronic video screen communication, subject to the requirements of these bylaws.

## Section $7.4 \quad$ Notice

### 7.4.1 General Notice Requirements

Whenever members are required or permitted to take action at a meeting, a written notice of the meeting shall be given, pursuant to this Articles of these Bylaws, to each member entitled to vote at that meeting. The notice shall specify the place, date and hour of the meeting, and the means of electronic transmission by and to the corporation or electronic video screen communication, if any, by which members may participate in the meeting.

For the annual meeting, the notice shall state the matters that the board, at the time notice is given, intends to present for action by the members. For a special meeting, the notice shall state the general nature of the business to be transacted and shall state that no other business may be transacted. The notice of any meeting at which directors are to be elected shall include the names of all persons who are nominees when notice is given.

### 7.4.2 Manner of Giving Notice

Notice of any meeting of members shall be in writing and shall be given at least 10 but no more than 60 days before the meeting date. The notice shall be given either personally, by electronic transmission by the corporation, or by first-class, registered, or certified mail, or by other means of written communication, such as in the member newsletter, charges prepaid, and shall be addressed to each member entitled to vote, at the address of that member as it appears on the books of the corporation or at the address given by the member to the corporation for purposes of notice. If no address appears on the corporation's nooks and no address has been so given, notice shall be deemed to have been given if either: (1) notice is sent to that member by first class mail or facsimile or other written communication to the corporation's principal office or (2) notice is published at least once in a newspaper of general circular in the county in which the principal office is located.

## Section 7.5 Registered Address

Each member shall file with the Secretary of the Corporation the address to which all notices shall be sent. All mailed notices and communications from the Corporation to such members shall be so addressed unless a notice of change of registered address is filed with the Secretary. This registered address list shall be for the exclusive use of the Board of Directors and shall not be made available to any other individuals or organizations.

Section $7.6 \quad$ Quorum
A quorum shall consist of at least fifty (50) of the voting membership of the corporation present in person or by mail ballot.

## Section 7.7 Record Date

For purposes of establishing the members entitled to receive notice of any meeting, entitled to vote at any meeting, entitled to vote by written ballot, or entitled to exercise any rights in any lawful action, the board of directors may, in advance, fix a record date by board resolution. The record date so fixed for members entitled to vote is the date of the annual membership meeting. Notwithstanding the record date, no member shall be entitled to vote unless such member has been a member in good standing for at least thirty (30) days within the preceding 2 years.

## Section $7.8 \quad$ Voting

7.8.1 Eligibility to Vote

Subject to the California Public Benefit Corporation Law, voting members in good standing on the record date as determined under Section 7.7 of these Bylaws, shall be entitled to vote at any meeting of members.

### 7.8.2 Manner of Voting

Voting may be by voice or by ballot, except that any election of the directors must be by ballot if demanded before the voting begins by any member at the meeting. Voting by proxy shall not be permitted.
7.8.3 Number of Votes

Each member entitled to vote may cast one vote on each matter submitted to a vote of the members.
7.8.4 Approval by Majority Vote

If a quorum is present, the affirmative vote of a majority of the voting power represented at the meeting, entitled to vote and voting on any matter, shall be deemed the act of the members.

## Section $7.9 \quad$ Actions without Meetings

7.9.1 $\quad$ Action by Unanimous Written Consent

Any actions required or permitted to be taken by the members may be taken without a meeting, if all members consent in writing without a meeting, if all members consent in writing to the action. The written consents shall be filed with the minutes of the meeting. The action by written consent shall have the same force and effect as a unanimous vote of the members.
7.9.2 Action by Written Ballot

Any action that members may take at any meeting of members may also be taken without a meeting by complying with Article 7 of these bylaws. All original ballots submitted by the members shall be kept in the general business office of the Corporation until the Board can verify the accuracy of all written ballot votes but in no event less than thirty (30) days.
7.9.3 Solicitation of Written Ballots

This corporation shall distribute one written ballot to each member entitled to vote on the matter. The ballot and any related material may be sent by electronic transmission by the corporation, and responses may be returned to the corporation by electronic transmission. All solicitations of votes by written ballot shall (1) state the number of responses needed to meet the quorum requirement; (2) state, with respect to ballots other than for election of directors, the percentage of approvals necessary to pass the measure or measures; and (3) specify the time by which the ballot must be received in order to be counted. Each ballot so distributed shall (1) set forth the proposed action; (2) give the members an opportunity to specify approval or disapproval of each proposal; and (3) provide a reasonable time in which to return the ballot to the corporation.

If the corporation has 100 or more members, any written ballot distributed to ten or more members shall provide that, subject to reasonable specified conditions, if the person solicited specifies a choice in any such matter, the vote shall be cast according to that specification.

In any election of directors, a written ballot that a member marks "withhold," or otherwise marks in a manner indicating that authority to vote is withheld, shall not be voted either for or against the election of a director.
7.9.4 Approval Requirements for Written Ballots

Approval by written ballot shall be valid only when (1) the number of votes cast by ballot (including ballots that are marked "withhold" or otherwise indicate that authority to vote iswithheld) within the time specified equals or exceeds the quorum required to be present at a meeting authorizing the action, and (2) the number of approvals equals or exceeds the number of votes that would be required for approval at a meeting at which the total number of votes cast was the same as the number of votes cast by written ballot without a meeting.

## ARTICLE 8 DIRECTORS

## Section $8.1 \quad$ Number and Qualifications

8.1.1 Number

The authorized number of directors of the Corporation ("Directors") shall be seven (7).
8.1.2 Qualifications

The qualification of the directors of the Corporation ("Directors"), if any, shall be set by resolution of the Board.

## Section 8.2 Corporate Powers Exercised by Board

Subject to the provisions of the Articles of Incorporation of the Corporation (the "Articles of Incorporation"), California Nonprofit Corporation Law and any other applicable laws, the business and affairs of the Corporation shall be managed, and all corporate powers shall be exercised, by or under the direction of the board of Directors (the "Board"). The Board may delegate the management of the activities of the Corporation to any person or persons, management companyor committee however composed, provided that the activities and affairs of the Corporation shallbe managed and all corporate powers shall be exercised under the ultimate direction of the Board.

## Section 8.3 Terms; Election of Successors

The term of office of each Director shall be two (2) years. Each Director, including a Director elected to fill a vacancy, shall hold office until the expiration of the term for which he or she was elected and until the election and qualification of a successor, or until that Director's earlier resignation or removal in accordance with these Bylaws and California Nonprofit Corporation Law. Directors shall be appointment by a majority vote of the members at the annual membership meeting. The terms of the officers shall run concurrent with Director elections and shall be staggered. All applications for board member positions shall be submitted to the Corporation's principal place of business by April $1^{\text {st }}$. No applications will be accepted after such date for the nomination of a particular board member seat nor are write-ins accepted.

## Section $8.4 \quad$ Vacancies

8.4.1 Events Causing Vacancy

A vacancy or vacancies on the Board shall be deemed to exist on the occurrence of the following: (i) the death, resignation, or removal of any Director; (ii) whenever the number of authorized Directors is increased; or (iii) the failure of the Members, at any meeting at which any Director or Directors are to be elected, to elect the full-authorized number of Directors.
8.4.2 Removal

The Board may by resolution declare vacant the office of a Director who has been declared of unsound mind by an order of court, or convicted of a felony, or found by final order or judgment of any court to have breached a duty under California Nonprofit Corporation Law.

The Board may, by a majority vote of the Directors who meet all of the required qualifications to be a Director set forth in Section 8.1.2, declare vacant the office of any Director who fails orceases to meet any required qualification that was in effect at the beginning of that Director's current term of office.

Directors may be removed with or without cause by a majority vote of the members constituting quorum.
8.4.3 No Removal on Reduction of Number of Directors

No reduction of the authorized number of Directors shall have the effect of removing any Director before that Director's term of office expires unless the reduction also provides for the removal of that specified Director in accordance with these Bylaws and California Nonprofit Corporation Law.

## Section 8.5 Regular Meetings

Each year, the Board shall hold at least one meeting, at a time and place fixed by the Board, for the purposes of election of Directors, appointment of Officers, review and approval of the corporate budget and transaction of other business. This meeting is sometimes referred to in these Bylaws as the "annual meeting." Other regular meetings of the Board may be held at such time and place as the Board may fix from time to time by resolution.

## Section $8.6 \quad \underline{\text { Special Meetings }}$ <br> Special meetings of the Board for any purpose may be called at any time by the President, a Vice President (if any), or the Secretary, or any two Directors.

## Section $8.7 \quad$ Notice of Meetings

8.7.1 Manner of Giving

Except when the time and place of a regular meeting is set by the Board by resolution in advance (as permitted by Section 8.5), notice of the time and place of all regular and special meetings shall be given to each Director by one of the following methods:
(a) Personal delivery of oral or written notice;
(b) First-class mail, postage paid;
(c) Telephone, including a voice messaging system or other system or technology designed to record and communicate messages; or
(d) Facsimile, electronic mail ("e-mail") or other means of electronic transmission available to the recipient (Director).

All such notices shall be given or sent to the Director's address, phone number, facsimile number or e-mail address as shown on the records of the Corporation. Any oral notice given personally or by telephone may be communicated directly to the Director or to a person who would reasonably be expected to promptly communicate such notice to the Director. Notice of regular meetings may be given in the form of a calendar or schedule that sets forth the date, time and place of more than one regular meeting.

### 8.7.2 $\quad$ Time Requirements

Notices sent by first-class mail shall be deposited into a United States mail box at least four days before the time set for the meeting. Notices given by personal delivery, telephone, voice messaging system or other system or technology designed to record and communicate messages,
facsimile, e-mail or other electronic transmission shall be delivered at least 48 hours before the time set for the meeting.
8.7.3 Notice Contents

The notice shall state the time and place for the meeting, except that if the meeting is scheduled to be held at the principal office of the Corporation, the notice shall be valid even if no place is specified. The notice need not specify the purpose of the meeting unless required elsewhere in these Bylaws.


#### Abstract

Section $8.8 \quad$ Place of Board Meetings Regular and special meetings of the Board may be held at any place within or outside the state that has been designated in the notice of the meeting, or, if not stated in the notice or, if there is no notice, designated by resolution of the Board. If the place of a regular or special meeting is not designated in the notice or fixed by a resolution of the Board, it shall be held at the principal officeof the Corporation.

\subsection*{8.8.1 Meetings by Telephone or Similar Communication Equipment}

Any meeting may be held by conference telephone or other communications equipment permitted by California Nonprofit Corporation Law, as long as all Directors participating in the meeting can communicate with one another and all other requirements of California Nonprofit Corporation Law are satisfied. All such Directors shall be deemed to be present in person at such meeting.


## Section $8.9 \quad$ Quorum and Action of the Board

### 8.9.1 $\quad$ Quorum

A majority of Directors then in office (but no fewer than two Directors or one-fifth of the authorized number in Section 8.1.1, whichever is greater) shall constitute a quorum for the transaction of business, except to adjourn as provided in Section 8.11.
8.9.2 Minimum Vote Requirements for Valid Board Action

Every act taken or decision made by a vote of the majority of the Directors present at a meeting duly held at which a quorum is present is the act of the Board, unless a greater number is expressly required by California Nonprofit Corporation Law, the Articles of Incorporation or these Bylaws. In the course of the Board of Directors voting on a particular matter, the President shall withhold his or her vote until all other directors have submitted their vote, to serve as a tie-breaker. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of Directors from the meeting, if any action taken is approved by a majority of the required quorum for that meeting.
8.9.3 When a Greater Vote Is Required for Valid Board Action

The following actions shall require a vote by a majority of all Directors then in office in order to be effective:
(a) Approval of contracts or transactions in which a Director has a direct or indirect material financial interest as described in Section 11.1 (provided that the vote of any interested Director(s) is not counted);
(b) Creation of, and appointment to, Committees (but not advisory committees) as described in Section 9.1;
(c) Removal of a Director without cause as described in Section 8.4.2; and
(d) Indemnification of Directors as described in Article 12.

## Section 8.10 Waiver of Notice

The transactions of any meeting of the Board, however called and noticed or wherever held, shall be as valid as though taken at a meeting duly held after regular call and notice, if (i) a quorum is present, and (ii) either before or after the meeting, each of the Directors who is not present at the meeting signs a written waiver of notice, a consent to holding the meeting, or an approval of the minutes. The waiver of notice or consent does not need to specify the purpose of the meeting. All waivers, consents, and approvals shall be filed with the corporate records or made a part of the minutes of the meeting. Also, notice of a meeting is not required to be given to any Director who attends the meeting without protesting before or at its commencement about the lack of adequate notice. Directors can protest the lack of notice only by presenting a written protest to the Secretary either in person, by first-class mail addressed to the Secretary at the principal office of the Corporation as contained on the records of the Corporation as of the date of the protest, or by facsimile addressed to the facsimile number of the Corporation as contained on the records of the Corporation as of the date of the protest.

## Section 8.11 Adjournment

A majority of the Directors present, whether or not constituting a quorum, may adjourn any meeting to another time and place.

Section 8.12 Notice of Adjournment
Notice of the time and place of holding an adjourned meeting need not be given, unless the meeting is adjourned for more than 24 hours, in which case personal notice of the time and place shall be given before the time of the adjourned meeting to the Directors who were not present atthe time of the adjournment.

## Section 8.13 Conduct of Meetings

Meetings of the Board shall be presided over by the President or, if the President is absent, by the Vice President (if any) or, in the absence of each of these persons, by a chairperson of the meeting, chosen by a majority of the Directors present at the meeting. The Secretary shall act as secretary of all meetings of the Board, provided that, if the Secretary is absent, the presiding officer shall appoint another person to act as secretary of the meeting. Meetings shall be governed by rules of procedure as may be determined by the Board from time to time, insofar as such rules are not inconsistent with or in conflict with these Bylaws, with the Articles, or with any provisions of law applicable to the Corporation.

Section 8.14 Action Without Meeting
Any action required or permitted to be taken by the Board may be taken without a meeting, if all members of the Board, individually or collectively, consent in writing to the action. For the purposes of this Section 8.14 only, "all members of the Board" shall not include any "interested Director" as defined in section 5233 of the California Nonprofit Corporation Law. Such written consent shall have the same force and effect as a unanimous vote of the Board taken at a meeting. Such written consent or consents shall be filed with the minutes of the proceedings of the Board.

Written consent may be transmitted by first-class mail, messenger, courier, facsimile, e-mail or any other reasonable method satisfactory to the President.

Section 8.15 Fees and Compensation of Directors
The Corporation shall not pay any compensation to Directors for services rendered to the Corporation as Directors, except that Directors may be reimbursed for expenses incurred in the performance of their duties to the Corporation, in reasonable amounts as approved by the Board.

Also, Directors may not be compensated for rendering services to the Corporation in a capacity other than as Directors, unless such compensation is reasonable and further provided that not more than $49 \%$ of the persons serving as Directors may be "interested persons" which, for purposes of this Section 8.15 only, means:
(a) any person currently being compensated by the Corporation for services rendered to it within the previous 12 months, whether as a full or part-time Officer or other employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a Director as Director; or
(b) any brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, son-in-law, daughter-in-law, mother-in-law, or father-in-law of any such person.

## Section 8.16 Non-Liability of Directors

The Directors shall not be personally liable for the debts, liabilities, or other obligations of the Corporation.

## ARTICLE 9 COMMITTEES

## Section $9.1 \quad$ Committees of Directors

The Board may, by resolution adopted by a majority of the Directors then in office, create one or more Board Committees ("Committees") including a membership committee or financecommittee, each consisting of two or more Directors, to serve at the discretion of the Board. Any Committee, to the extent provided in the resolution of the Board, may be given the authority of the Board except that no Committee may:
(a) approve any action for which the California Nonprofit Corporation Law also requiresapproval of the members or approval of a majority of all members;
(b) fill vacancies on the Board or in any Committee which has the authority of the Board;
(c) fix compensation of the Directors for serving on the Board or on any Committee;
(d) amend or repeal Bylaws or adopt new Bylaws;
(e) amend or repeal any resolution of the Board which by its express terms is not so amendable or repealable;
(f) appoint any other Committees or the members of these Committees;
(g) expend corporate funds to support a nominee for Director after more persons have been nominated than can be elected; or
(h) approve any transaction (i) between the Corporation and one or more of its Directors or (ii) between the Corporation and any entity in which one or more of its Directors have a material financial interest.

## Section 9.2 Meetings and Action of Board Committees

Meetings and action of Committees shall be governed by, and held and taken in accordance with, the provisions of Article 7 concerning meetings of Directors, with such changes in the context of Article 7 as are necessary to substitute the Committee and its members for the Board and its members, except that the time for regular meetings of Committees may be determined by resolution of the Board, and special meetings of Committees may also be called by resolution ofthe Board. Minutes shall be kept of each meeting of any Committee and shall be filed with the corporate records. The Committee shall report to the Board from time to time as the Board may require. The Board may adopt rules for the governance of any Committee not inconsistent with the provisions by these Bylaws. In the absence of rules adopted by the Board, the Committee may adopt such rules.

## Section $9.3 \quad$ Quorum Rules for Board Committees

A majority of the Committee members shall constitute a quorum for the transaction of Committee business, except to adjourn. A majority of the Committee members present, whether or not constituting a quorum, may adjourn any meeting to another time and place. Every act taken or decision made by a majority of the Committee members present at a meeting duly held at which a quorum is present shall be regarded as an act of the Committee, subject to the provisions of the California Nonprofit Corporation Law relating to actions that require a majority vote of the entire Board. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of Committee members, if any action taken is approved by at least a majority of the required quorum for that meeting.

Section $9.4 \quad$ Revocation of Delegated Authority
The Board may, at any time, revoke or modify any or all of the authority that the Board has delegated to a Committee, increase or decrease (but not below two) the number of members of a Committee, and fill vacancies in a Committee from the members of the Board.

## Section 9.5 Nonprofit Integrity Act/Audit Committee

In any fiscal year in which the Corporation receives or accrues gross revenues of two million dollars or more (excluding grants from, and contracts for services with, governmental entities for which the governmental entity requires an accounting of the funds received), the Board shall
(i) prepare annual financial statements using generally accepted accounting principles that are audited by an independent certified public accountant ("CPA") in conformity with generally accepted auditing standards; (ii) make the audit available to the Attorney General and to the public on the same basis that the Internal Revenue Service Form 990 is required to be made available; and (iii) appoint an Audit Committee.

The Audit Committee shall not include paid or unpaid staff or employees of the Corporation, including, if staff members or employees, the President or chief executive officer or the Treasurer or chief financial officer (if any). If there is a finance committee, members of the finance committee shall constitute less than $50 \%$ of the membership of the Audit Committee and the chairperson of the Audit Committee shall not be a member of the finance committee. Subject to the supervision of the Board, the Audit Committee shall:
(a) make recommendations to the Board on the hiring and firing of the CPA;
(b) confer with the CPA to satisfy Audit Committee members that the financial affairs of the Corporation are in order;
(c) approve non-audit services by the CPA and ensure such services conform to standards in the Yellow Book issued by the United States Comptroller General; and
(d) if requested by the Board, negotiate the CPA's compensation on behalf of the Board.

Section $9.6 \quad$ Membership Committee
As agreed to by the Board, the Membership Committee shall be chaired by the President or a Vicepresident who shall appoint the other voting members of the Membership Committee. Under the ultimate authority of the Board of Directors, the Membership Committee shall have the following duties:

- To explore ways and means to increase membership;
- To govern admittance to membership;
- To accept or reject new membership applications;
- To maintain a membership roster including member contact information;
- To maintain Membership Numbers and issue membership cards;
- To act upon the recommendation of the Board of Directors on expulsion of members;
- Other duties as determined from time to time by the Board of Directors.


## Section $9.7 \quad$ Finance Committee

The Finance Committee shall be chaired by the Treasurer who shall appoint the other voting members of the Finance Committee. Under the ultimate authority of the Board of Directors, the Finance Committee shall have the following duties:

- To find and establish new financial resources;
- To control expenses;
- To prepare an annual inventory of all corporate assets, to present such inventory to the membership at the annual meeting;
- To ensure that the records of account are maintained and filed as part of the corporate records; and
- To assure that financial reports to the membership are accurate and readily available;
- Other duties as determined from time to time by the Board of Directors.


## Section $9.8 \quad$ Oktoberfest Committee

The Oktoberfest Committee Chairperson shall be appointed by the President of the Corporation. The other Oktoberfest Committee members shall be elected by the existing Chairperson and his/her Committee. The appointment of all members to the Committee shall be finalized no later than the first day of March preceding the annual Oktoberfest event.

Under the ultimate authority of the Board of Directors, the Oktoberfest Committee shall be responsible for planning the annual Oktoberfest held by the Corporation. The Oktoberfest Committee shall submit to the Board of Directors all proposed planning for final approval.

## Section $9.9 \quad$ Advisory Committees

The Board may create one or more advisory committees to serve at the pleasure of the Board. Appointments to such advisory committees need not, but may, be Directors. The Board shall appoint and discharge advisory committee members. All actions and recommendations of an advisory committee shall require ratification by the Board before being given effect.

## Section 9.10 Undergroups

The Board may create one or more Undergroups to serve at the pleasure of the Board. Appointments to such Undergroups need not, but may, be Directors. All accounting and finance matters shall be under the Corporation's main banking account, however, each Undergroups's individual funds shall be restricted for each Undergroup's respective purposes. Each Undergroup shall render to the Board of Director's upon its request, but in no event less than on an annualbasis, an accounting of financial activity.

## ARTICLE 10 OFFICERS

Section 10.1 Officers
The officers of the Corporation ("Officers") shall be a President, a Secretary, and a Treasurer or chief financial officer. The Board shall have the power to designate additional Officers, who also need not be Directors, withsuch duties, powers, titles and privileges as the Board may fix.

Section 10.2 Election of Officers
The Officers shall be elected by the Members at the annual meeting of the Corporation for a term of two (2) year, and each shall serve at the discretion of the Board until his or her successor shallbe elected, or his or her earlier resignation or removal. The terms of the officers shall run concurrent with Director Elections and shall be staggered. During the even numbered years, the following officers shall be elected: President, First Vice President, Treasurer and Publicity

Director. During the odd numbered years, the following officers shall be elected: Second Vice President, Secretary.and a Director at Large. All applications for officer positions shall be submitted to the Corporation's principal place of business by April $1^{\text {st }}$. No applications will be accepted after such date for the nomination of a particular officer seat nor are write-ins accepted.

## Section 10.3 Removal of Officers

Subject to the rights, if any, of an Officer under any contract of employment, any Officer may be removed, with or without cause, (i) by the Members, at any regular or special meeting of the Board, or at the annual meeting of the Corporation (ii) by the Board, at any regular or special meeting of the Board, or at the annual meeting of the Corporation, or (iii) by an Officer on whom such power of removal may be conferred by the Board.

Section 10.4 Resignation of Officers
Any Officer may resign at any time by giving written notice to the Corporation. Any resignation shall take effect at the date of the receipt of that notice or at any later time specified in that notice; and, unless otherwise specified in that notice, the acceptance of the resignation shall not be necessary to make it effective. Any resignation is without prejudice to the rights, if any of the Corporation under any contract to which the Officer is a party.

## Section 10.5 Vacancies in Offices

A vacancy in any office because of death, resignation, removal, disqualification, or any other cause shall be filled in the manner prescribed in these Bylaws for regular appointments to that office, provided that such vacancies shall be filled as they occur and not on an annual basis. In the event of a vacancy in any office other than the President, such vacancy shall be filled temporarily by appointment by the President and the appointee shall remain in office for 60 days, or until the next regular meeting of the Board, whichever comes first. Thereafter, the position can be filled only by action of the Board.

## Section $10.6 \quad$ Responsibilities of Officers

10.6.1 President

The president of the Corporation (the "President") shall preside at meetings of the Board and exercise and perform such other powers and duties as may from time to time be assigned to him by the Board or prescribed by these Bylaws.
10.6.2 Vice Presidents

The vice presidents of the Corporation (the "Vice President") shall, in the absence or disability of the President, perform all the duties of the President and, when so acting, have all the powers of and be subject to all the restrictions upon, the President. The Vice President shall have such other powers and perform such other duties as may be prescribed by the Board. The membership shall elect up to two (2) Vice Presidents.
10.6.3 Secretary

The secretary of the Corporation (the "Secretary") shall be the custodian and have charge of all books, papers, instruments and record of the Corporation. Additionally, the Secretary shall keep a full and complete record of the proceedings of the meetingof members and of the Board of Directors.

### 10.6.4.1 Books of Account

The Treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct books and records of accounts of the properties and transactions of the Corporation, including accounts of its assets, liabilities, receipts, disbursements, gains, losses, capital, retained earnings, and other matters customarily included in financial statements. The books of account shall be open to inspection by any Director at all reasonable times.
10.6.4.2 Financial Reports

The Treasurer shall prepare, or cause to be prepared the financial statements to be included in any required reports. As directed by the Board, the Treasurer shall certify, or cause to be certified the Corporation's financial statements.
10.6.4.3 Deposit and Disbursement of Money and Valuables

The Treasurer shall deposit, or cause to be deposited, all money and other valuables in the name and to the credit of the Corporation with such depositories as may be designated by the Board; shall disburse, or cause to be disbursed, the funds of the Corporation as may be ordered by the Board; shall render, or cause to be rendered to the President and Directors, whenever they request it, an account of all of his or her transactions asTreasurer and of the financial condition of the Corporation; and shall have other powers and perform such other duties incident to the office of Treasurer as may be prescribed by the Board or these Bylaws.
10.6.4.4 Bond

If required by the Board or the Treasurer shall give the Corporation a bond in the amount and with the surety or sureties specified by the Board for faithful performance of the duties of his office and for restoration to the Corporation of all its books, papers, vouchers, money, and other property of every kind in his possession or under his control on his death, resignation, retirement, or removal from office.
10.6.5 Publicity Director

The Publicity Director shall edit, approve and issue all material for publication pertaining to the Corporation and the activities thereof, arrange for press, radio and television coverage as required; establish and maintain a favorable public image for the Corporation, and promote membership and attendance for programmatic events in accordance with Nonprofit Corporations Code.

Additional Officers
The Board may empower the President, or chief executive, to appoint or remove such other Officers as the business of the Corporation may require, each of whom shall hold office for such period, have such authority, and perform such duties as are provided in these Bylaws or as the Board from time to time may determine.

Section 10.7 Compensation of Officers
10.7.1 Salaries Fixed by Board

The salaries of Officers, if any, shall be fixed from time to time by resolution of the Board or by the person or Committee to whom the Board has delegated this function, and no Officer shall be prevented from receiving such salary by reason of the fact that he or she is also a Director, provided, however, that such compensation paid to a Director for serving as an Officer shall only be allowed if permitted under the provisions of Section 8.15. In all cases, any salaries received by Officers shall be reasonable and given in return for services actually rendered for the Corporation which relate to the performance of the public benefit purposes of the Corporation. No salaried

Officer serving as a Director shall be permitted to vote on his or her own compensation as an Officer.

### 10.7.2 Fairness of Compensation

The Board shall periodically review the fairness of compensation, including benefits, paid to every person, regardless of title, with powers, duties, or responsibilities comparable to the president, chief executive officer, treasurer, or chief financial officer (i) once such person is hired, (ii) upon any extension or renewal of such person's term of employment, and (iii) when such person's compensation is modified (unless all employees are subject to the same general modification of compensation).

## ARTICLE 11 TRANSACTIONS BETWEEN CORPORATION AND DIRECTORS OR OFFICERS

## Section 11.1 Transactions with Directors and Officers

11.1.1 Interested Party Transactions

Except as described in Section 11.1.2, the Corporation shall not be a party to any transaction:
(a) in which one or more of its Directors or Officers has a material financial interest, or
(b) with any corporation, firm, association, or other entity in which one or more Directors or Officers has a material financial interest.
11.1.2 Requirements to Authorize Interested Party Transactions

The Corporation shall not be a party to any transaction described in 11.1.1 unless:
(a) the Corporation enters into the transaction for its own benefit;
(b) the transaction is fair and reasonable to the Corporation at the time the transaction is entered into;
(c) prior to consummating the transaction or any part thereof, the Board authorizes or approves the transaction in good faith, by a vote of a majority of Directors then in office (without counting the vote of the interested Directors), and with knowledge of the material facts concerning the transaction and the interested Director's or Officer's financial interest in the transaction;
(d) prior to authorizing or approving the transaction, the Board considers and in good faith determines after reasonable investigation that the Corporation could not obtain a more advantageous arrangement with reasonable effort under the circumstances; and
(e) the minutes of the Board meeting at which such action was taken reflect that the Board considered and made the findings described in paragraphs (a) through (d) of this Section 11.1.2.
11.1.3 Material Financial Interest

A Director or Officer shall not be deemed to have a "material financial interest" in a transaction:
(a) that fixes the compensation of a Director as a Director or Officer;
(b) if the contract or transaction is part of a public or charitable program of the Corporation and it (1) is approved or authorized by the Corporation in good faith and without unjustified favoritism, and (2) results in a benefit to one or more Directors or their families only because they are in the class of persons intended to be benefited by the program; or
(c) where the interested Director has no actual knowledge of the transaction and it does not exceed the lesser of one percent of the gross receipts of the corporation for the preceding year or $\$ 100,000$.

## Section 11.2 Loans to Directors and Officers

The Corporation shall not make any loan of money or property to or guarantee the obligation of any Director or Officer, unless approved by the Attorney General; except that, however, the Corporation may advance money to a Director or Officer for expenses reasonably anticipated to be incurred in the performance of duties of such Director or Officer, if in the absence of such advance, such Director or Officer would be entitled to be reimbursed for such expenses by the Corporation.

The limitation above does not apply if (i) the loan is necessary, in the judgment of the Board, to provide financing for the purchase of the principal residence of an Officer in order to secure the services of (or continued services of) the Officer and the loan is secured by real property located in California; or (ii) the loan is for the payment of premiums on a life insurance policy on the life of a Director or Officer and repayment to the Corporation of the amount paid by it is secured by the proceeds of the policy and its cash surrender value.

## Section 11.3 Interlocking Directorates

No contract or other transaction between the Corporation and any corporation, firm or association of which one or more Directors are directors is either void or voidable because such Director(s) are present at the Board or Committee meeting that authorizes, approves or ratifies the contract or transaction, if (i) the material facts as to the transaction and as to such Director's other directorship are fully disclosed or known to the Board or Committee, and the Board or Committee authorizes, approves or ratifies the contract or transaction in good faith by a vote sufficient without counting the vote of the common Director(s) (subject to the quorum provisions of Article 7); or if (ii) the contract or transaction is just and reasonable as to the Corporation at the time it is authorized, approved or ratified.

## Section 11.4 Duty of Loyalty; Construction with Article 12

Nothing in this ARTICLE 11 shall be construed to derogate in any way from the absolute duty of loyalty that every Director and Officer owes to the Corporation. Furthermore, nothing in this ARTICLE 11 shall be construed to override or amend the provisions of Article 12. All conflicts between the two articles shall be resolved in favor of Article 12.

## ARTICLE 12 INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS

Section 12.1 Definitions
For purpose of this Article 12,
12.1.1 "Agent"
means any person who is or was a Director, Officer, employee, or other agent of the Corporation, or is or was serving at the request of the Corporation as a Director, Officer, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, or other enterprise, or was a Director, Officer, employee, or agent of a foreign or domestic corporation that was a predecessor corporation of the Corporation or of another enterprise at the request of the predecessor corporation;
12.1.2 "Proceeding"
means any threatened, pending, or completed action or proceeding, whether civil, criminal, administrative, or investigative; and

Section 12.4 Action Brought By or On Behalf Of the Corporation
This Section 12.4 applies to any proceeding brought (i) by or in the right of the Corporation, or (ii) by an Officer, Director or person granted relator status by the Attorney General, or by the Attorney General, on the ground that the defendant Director was or is engaging in self-dealing within the meaning of section 5233 of the California Nonprofit Corporation Law, or (iii) by the Attorney General or person granted relator status by the Attorney General for any breach of duty relating to assets held in charitable trust (any such proceeding is referred to in these Bylaws as a proceeding "by or on behalf of the Corporation").
12.4.1 Scope of Indemnification in Proceeding By or On Behalf Of the Corporation

Subject to the required findings to be made pursuant to Section 12.4.2, and except as provided in Sections 12.4 .3 and 12.4.4, the Corporation may indemnify any person who was or is a party, or is threatened to be made a party, to any proceeding by or on behalf of the Corporation, by reason of
the fact that such person is or was an Agent, for all expenses actually and reasonably incurred in connection with the defense or settlement of such action.
12.4.2 Required Standard of Conduct for Indemnification in Proceeding By or On Behalf Of the Corporation
Any indemnification granted to an Agent in Section 12.4.1 is conditioned on the following. The Board must determine, in the manner provided in Section 12.5, that the Agent seeking reimbursement acted in good faith, in a manner he or she believed to be in the best interest of the Corporation and with such care, including reasonable inquiry, as an ordinarily prudent person in a like position would use under similar circumstances.

### 12.4.3 Claims Settled Out of Court

If any Agent settles or otherwise disposes of a threatened or pending action brought by or on behalf of the Corporation, with or without court approval, the Agent shall receive no indemnification for amounts paid pursuant to the terms of the settlement or other disposition. Also, in cases settled or otherwise disposed of without court approval, the Agent shall receive no indemnification for expenses reasonably incurred in defending against the proceeding, unless the proceeding is settled with the approval of the Attorney General.
12.4.4 Claims and Suits Awarded Against Agent

If any Agent is adjudged to be liable to the Corporation in the performance of the Agent's duty to the Corporation, the Agent shall receive no indemnification for amounts paid pursuant to the judgment, and any indemnification of such Agent under Section 12.4.1. for expenses actually and reasonably incurred in connection with the defense of that action shall be made only if both of the following conditions are met:
(a) The determination of good faith conduct required by Section 12.4.2 must be made in the manner provided for in Section 12.5; and
(b) Upon application, the court in which the action was brought must determine that, in view of all of the circumstances of the case, the Agent is fairly and reasonably entitled to indemnity for the expenses incurred. If the Agent is found to be so entitled, the court shall determine the appropriate amount of expenses to be reimbursed.

## Section 12.5 Determination of Agent's Good Faith Conduct

The indemnification granted to an Agent in Section 12.3 and Section 12.4 is conditioned on the findings required by those Sections being made by:
(a) the Board by a majority vote of a quorum consisting of Directors who are not parties to the proceeding; or
(b) the court in which the proceeding is or was pending. Such determination may be made on application brought by the Corporation or the Agent or the attorney or other person rendering a defense to the Agent, whether or not the application by the Agent, attorney, or other person is opposed by the Corporation.

Section $12.6 \quad$ Limitations
No indemnification or advance shall be made under this Article 12, except as provided in Section 12.2.1 or Section 12.5(b), in any circumstances when it appears:
(a) that the indemnification or advance would be inconsistent with a provision of the Articles of Incorporation, as amended, or an agreement in effect at the time of the accrual of the alleged cause of action asserted in the proceeding in which the expenses were incurred or other amounts were paid, which prohibits or otherwise limits indemnification; or
(b) that the indemnification would be inconsistent with any condition expressly imposed by a court in approving a settlement.

Section 12.7 Advance of Expenses
Expenses incurred in defending any proceeding may be advanced by the Corporation before the final disposition of the proceeding on receipt of an undertaking by or on behalf of the Agent to repay the amount of the advance unless it is determined ultimately that the Agent is entitled to be indemnified as authorized in this Article 12.

## Section 12.8 Contractual Rights of Non-Directors and Non-Officers

Nothing contained in this Article 12 shall affect any right to indemnification to which persons other than Directors and Officers of the Corporation, or any of its subsidiaries, may be entitled by contract or otherwise.

Section 12.9 Insurance
The Board may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any Agent, as defined in this Article 12, against any liability asserted against or incurred by any Agent in such capacity or arising out of the Agent's status as such, whether or not the Corporation would have the power to indemnify the Agent against the liability under the provisions of this Article 12.

## ARTICLE 13 CORPORATE RECORDS, REPORTS AND SEAL

Section 13.1 Minute Book
The Corporation shall keep a minute book in written form which shall contain a record of all actions by the Board or any committee including (i) the time, date and place of each meeting; (ii) whether a meeting is regular or special and, if special, how called; (iii) the manner of giving noticeof each meeting and a copy thereof; (iv) the names of those present at each meeting of the Boardor any Committee thereof; (v) the minutes of all meetings; (vi) any written waivers of notice, consents to the holding of a meeting or approvals of the minutes thereof; (vii) all written consents for action without a meeting; (viii) all protests concerning lack of notice; and (ix) formal dissents from Board actions.

## Section 13.2 Books and Records of Account

The Corporation shall keep adequate and correct books and records of account. "Correct books and records" includes, but is not necessarily limited to: accounts of properties and transactions, its assets, liabilities, receipts, disbursements, gains, and losses.

Section 13.3 Articles of Incorporation and Bylaws
The Corporation shall keep at its principal office, the original or a copy of the Articles of Incorporation and Bylaws as amended to date.

Section 13.4 Maintenance and Inspection of Federal Tax Exemption Application and Annual Information Returns The Corporation shall at all times keep at its principal office a copy of its federal tax exemption application and, for three years from their date of filing, its annual information returns. These documents shall be open to public inspection and copying to the extent required by the Code.

Section 13.5 Annual Report; Statement of Certain Transactions
The Board shall cause an annual report to be sent to each Director within 120 days after the close of the Corporation's fiscal year containing the following information:
(a) The assets and liabilities of the Corporation as of the end of the fiscal year;
(b) The principal changes in assets and liabilities, including trust funds, during the fiscal year;
(c) The revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, for this fiscal year;
(d) The expenses or disbursements of the Corporation for both general and restricted purposes during the fiscal year;
(e) A statement of any transaction (i) to which the Corporation, its parent, or its subsidiary was a party, (ii) which involved more than $\$ 50,000$ or which was one of a number of such transactions with the same person involving, in the aggregate, more than $\$ 50,000$, and (iii) in which either of the following interested persons had a direct or indirect material financial interest (a mere common directorship is not a financial interest):
(1) Any Director or Officer of the Corporation, its parent, or its subsidiary;
(2) Any holder of more than $10 \%$ of the voting power of the Corporation, its parent, or its subsidiary.

The statement shall include: (i) a brief description of the transaction; (ii) the names of interested persons involved; (iii) their relationship to the Corporation; (iv) the nature of their interest in the transaction, and; (v) when practicable, the amount of that interest, provided that, in the case of a partnership in which such person is a partner, only the interest of the partnership need be stated.
(f) A brief description of the amounts and circumstances of any loans, guaranties, indemnifications, or advances aggregating more than $\$ 10,000$ paid during the fiscal year to any Officer or Director under ARTICLE 11 or ARTICLE 12.

## Section 13.6 Directors' Rights of Inspection

Every Director shall have the absolute right at any reasonable time to inspect the books, records, documents of every kind, and physical properties of the Corporation and each of its subsidiaries. The inspection may be made in person or by the Director's agent or attorney. The right of inspection includes the right to copy and make extracts of documents.

## Section 13.7 Corporate Seal

The corporate seal, if any, shall be in such form as may be approved from time to time by the Board. Failure to affix the seal to corporate instruments, however, shall not affect the validity of any such instrument.

## ARTICLE 14 EXECUTION OF INSTRUMENTS, DEPOSITS AND FUNDS

Section 14.1 Execution of Instruments
The Board, except as otherwise provided in these Bylaws, may by resolution authorize any Officer or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances. Unless so authorized, no Officer, agent, or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or to renderit liable monetarily for any purpose or in any amount.

Section 14.2 Checks and Notes
Except as otherwise specifically determined by resolution of the Board, or as otherwise required by law, checks, drafts, promissory notes, orders for the payment of money, and other evidence of indebtedness of the Corporation shall be signed either the Treasurer President or the Secretary.

All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies, or other depositories as the Board may select.

Section 14.4 Gifts
The Board may accept on behalf of the Corporation any contribution, gift, bequest, or devise for the charitable or public purposes of the Corporation.

## ARTICLE 15 CONSTRUCTION AND DEFINITIONS

Unless the context requires otherwise, the general provisions, rules of construction, and definitions of California Nonprofit Corporation Law shall govern the construction of these Bylaws. Without limiting the generality of the above, the masculine gender includes the feminine and neuter, the singular number includes the plural, the plural number includes the singular, and the term "person" includes both the Corporation and a natural person. All references to statutes, regulations and laws shall include any future statutes, regulations and laws that replace those referenced.

## ARTICLE 16 AMENDMENTS

## Section $16.1 \quad$ Amendment by Members

The Members may adopt, amend or repeal bylaws. Such power is subject to the following limitations:
(a) Where any provision of these Bylaws requires the vote of a larger proportion of theMembers than otherwise is required by law, such provision may not be altered, amended or repealed except by the vote of such greater number.
(b) If bylaws are adopted, amended or repealed at a meeting of the Members, such action is authorized only at a duly called and held meeting for which written notice of such meeting, setting forth the proposed bylaw revisions with explanations therefor, is given in accordance with these Bylaws, unless such notice is waived in accordance with theseBylaws.

## CERTIFICATE OF ADOPTION

I certify that I am the duly elected and acting Director of GERMAN AMERICAN SOCIETIES OF SAN DIEGO, INC. a California nonprofit public benefit corporation; that these Bylaws, consisting of [26] pages, are the Bylaws of this Corporation as approved by the Members and adopted by the of the Corporation on the date evidenced below and that these Bylaws have not been amended or modified since that date.

Executed on_19 May 2021 at at El Cajon, California.


Duly Authorized Director

